Growing Influence of the Spare Parts Market



Marubeni Group



David Rushe, Director Sales & Marketing – Europe

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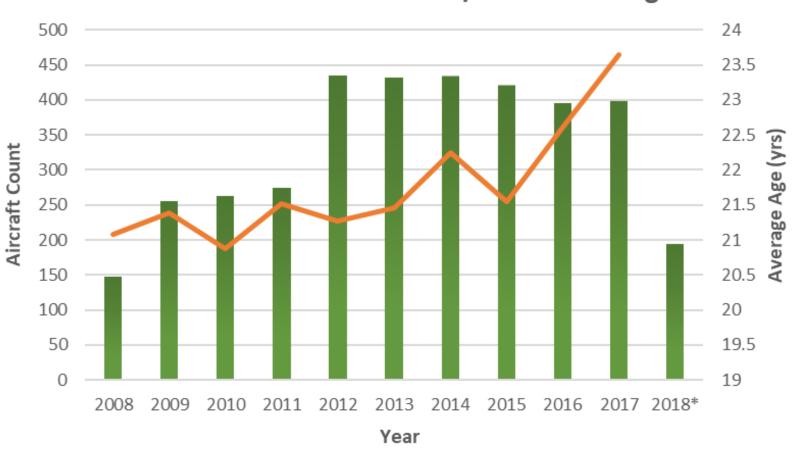
- FUEL PRICES
- STABLE RETIREMENT RATES
- PASSENGER DEMAND
- NEW PRODUCT DELAYS
- FREIGHT MARKET GROWTH
- SAVVY INDUSTRY STAKEHOLDERS

PERFECT
STORM

The
SPARE PARTS
MARKET

HISTORIC AIRCRAFT RETIREMENTS

Annual Aircraft Retirements/ Retirement Age



IS THIS THE MARKET PEAK?

- Shop Visit/Heavy Check savings
- Continued Fleet Diversification
- 25,000+ pre-2010 build aircraft in service in 2022 (O. Wyman)
- Passenger growth
- Lower ownership costs of older assets
- OEMS turning to aftermarket

NEW ENGINE MARKET: MAGELLAN'S PERSPECTIVE

- Increased OEM life-cycle presence
- Use of Big Data
- Operator-affiliated MROs to remain strong
- Increased spare engine count vs current models
- Neo/MAX: Aftermarket players to enter market in mid
 2020s
- Trace more hard-time engine components?

NEW MANUFACTURING TECHNIQUES

- Composite/Carbon Structures/ceramics
- More complex repair process
- Use of blisks/lower blade and vane count (scrapping?)
- Increased focus on fatigue (scrap rates?)
- OEM dominance?

Thank you / Go Raibh Maith Agaibh

